# Vote 03

# Mpumalanga Provincial Treasury

To be appropriated by Vote in 2018/19	R 322 706 000
Direct Charge	R 0
Responsible MEC	MEC of Finance, Economic Development and Tourism
Administrating Department	Mpumalanga Provincial Treasury
Accounting Officer	Head: Provincial Treasury

### 1. Overview

#### Vision

A dynamic Provincial Treasury leading in service excellence.

#### Mission

The equitable allocation and optimal utilization of provincial resources to ensure a quality and better life for all through:

- Quality financial advice and support to departments, public entities and municipalities.
- Efficient financial management and fiscal discipline.
- Effective monitoring of resource utilization.

#### **Strategic Objectives**

- Administrative support services
- Maintain fiscal discipline in the Province
- Assets and liabilities support
- Efficient and effective financial and corporate governance.

#### Core functions and responsibilities

Administration is responsible for political, financial and administrative management of the Provincial Treasury. The Programme provides prompt, continuous, effective and efficient administrative support to all line functions in the Provincial Treasury.

Sustainable Resources Management exists to promote optimal and effective provincial resource allocation and utilization, efficient provincial budget management, accurate financial reporting on provincial revenue generation and maximization, promote efficient planning, implementation and management of infrastructure by provincial Departments and Municipalities, and provide technical support to delegated Municipalities on the implementation of the Municipal Finance Management Act, No. 56 of 2003 (MFMA).

Assets and Liabilities Management is responsible for the monitoring and support on Assets, Liabilities, Provincial Supply Chain management, Public Private Partnerships, Transversal Systems as well as the provisioning of Information Technology Services to Departments, Public Entities and Municipalities in Mpumalanga Province.

Financial Governance serves to facilitate, monitor, support and provide professional advice to ensure good governance in the Province.

#### Overview of the main services that the department intends to deliver

The Provincial Treasury's approach to the 2018/19 budget allocation process for all the Departments is to maintain an appropriate balance between revenue and expenditure. The allocations have to reflect the priorities in terms of the Mpumalanga Provincial Government in line with the National Development Plan 2030 and ensure efficient quality services. Provincial Treasury supports all government priorities as it monitors Provincial Departments, Public Entities and Municipalities on utilisation of all resources allocated to them.

The Provincial Treasury continues to support municipalities to improve financial viability and strengthen financial governance issues within the context of Object 6 of the Integrated Municipal Support Programme.

# Legislative mandate

The Provincial Treasury derives its mandate from the following legislations:

- The Constitution of the Republic of South Africa Act, 1996
- Public Finance Management Act, 1999 (Act 1 of 1999) (PFMA)
- Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA)
- Annual Division of Revenue Act
- Intergovernmental Fiscal Relations Act, 1997 (Act of 1997)
- Mpumalanga Finance Matters Act, 2006
- State Information Technology Agency Act, 1998 (Act 8 of 1998)
- Protected Disclosures Act, 2000 (Act 26 of 2000)
- Prevention and Combating of Corrupt Activities Act, 2004 (Act 12 of 2004)
- Mpumalanga Gambling Act, 1995 (Act 5 of 1995)
- Occupational Health and Safety Act, 1993 (Act of 1993)
- Control of Access to Public and Vehicles Act, 1985 (Act 53 of 1985)
- Electronic Communications Security (Pty) Ltd Act, 2002 (Act 68 of 2002)
- National Archives of South Africa Act, 1996 (Act 43 of 1996)
- Minimum Information Security Standards

#### External activities and other events relevant to budget decisions

Not applicable

#### Aligning departmental budgets to achieve government's prescribed outcomes

The Provincial Treasury provides support in terms of Outcome 9 and 12 and is not a lead Department on these pririties.

# Outcome 9: Responsive, accountable, effective and efficient developmental local government system.

The National Development Plan envisages that by 2030 South Africa will be a state that is capable of playing a developmental and transformative role in such a way that benefits accrue across society with particular emphasis on the poor and vulnerable groups of our society.

The NDP cautions that such a developmental state cannot materialise by decree, nor can it be legislated or waved into existence by declarations. It has to be consciously built and sustained. And this requires strong leadership.

#### Sub-Outcome 3: Sound financial and administrative management;

In support of this sub-outcome, the Provincial Treasury focuses on the building the capacity of the municipal Budget and Treasury offices, review the financial sustainability of municipalities with no or extremely weak revenue base and develop proposals on what needs to be done.

The Provincial will enter into Service Level agreements with each municipality in order to clearly define the roles and responsibilities. The District wide engagements will be strengthened through a MOU and regular engagements at both administrative and political levels.

### Outcome 12: An efficient, effective and development oriented public service.

The core objective is to put in place the mechanisms and structures that can support departments in developing their capacity and professional ethos while leaving departments with the ultimate authority on how their departments are run.

As described in the NDP, there is unevenness in capacity that leads to uneven performance in the public service.

#### Sub - Outcome 4: Efficient and effective management and operations systems

A key intervention would be to work with service delivery departments to map business processes for services and to monitor and review operations. The focus will prioritise core services and transversal corporate functions including payment of suppliers within 30 days. Working with various institutions, business processes will be mapped and or Standard operating procedures developed for prioritised departments, public entities and municipalities.

The Provincial Treasury will support promotion of greater and more consistent delegations in departments, public entities and support the implementation of guidelines and delegations. Such delegations will be accompanied by effective systems of support and oversight.

This includes areas such as financial management, supply chain management (SCM) and operational delegations. In each case the Provincial Treasury will look at whether guidelines are needed or whether the existing policy framework is sufficient and the focus needs to shift to promoting more effective implementation by departments.

# Sub – Outcome 5: Procurement systems that deliver value for money

The state's ability to purchase what it needs on time, at the right quality and for the right price is central to its ability to deliver on its priorities. The state needs procurement systems that are robust, transparent and sufficiently intelligent to allow for the different approaches that are suited to different forms of procurement, procurement systems that do not only focus on procedural compliance but also on delivering value for money. This

requires strengthened supply chain management capacity and effective mechanisms for oversight and support.

- a) Differentiate between different forms of procurement to allow for strategic sourcing and different sourcing methodologies
- b) Capacity building and professionalising supply chain management
- c) Provide real-time operational support
- d) Ensure effective and transparent oversight
- e) Simplification of regulations and guidelines where necessary

# 2. Review of the current financial year (2017/18)

Provincial Treasury has an initial approved organogram with 433 posts. After the introduction of PERSAL clean up and the moratorium on the filling of posts, the Provincial Treasury has an approved establishment of 287 posts all of these posts were filled, thus leaving the Provincial Treasury within the 10 percent benchmark as per requirements by the Department of Public Service and Administration. A Provincial moratorium on the filling of posts is being implemented since the 13 March 2015. Critical posts affected by the moratorium will be filled through the rationalization process.

The organisational structure of Provincial Treasury currently makes provision for four Programmes. Programme 1 is responsible for the political, financial and administrative management of the Provincial Treasury. The other three Programmes focus on treasury functions, which are sustainable resource management, assets and liabilities management as well as financial governance. The Provincial Treasury operates in both the PFMA and MFMA environments. The review of the organisational structure will result in Provincial Treasury gaining re-focussing its existing personnel to cover the previously envisaged fifth Programme that could have specifically been dedicated to municipal support and ensure that Provincial Treasury is correctly positioned in order to provide maximum value to its clients.

The functions of the Treasury Programmes are specialised and depend on skilled resources to ensure the delivery of services. The staff turnover experienced during this reporting period was a major challenge. Although the recruitment of personnel by other Departments and Provinces is not unique to Provincial Treasury, it has negative implications for the overall operations of Provincial Treasury. In order to address the challenges relating to the high staff turnover rate, Provincial Treasury will intensify its implementation of the retention strategy.

# 3. Outlook for the coming financial year (2018/19)

The Provincial Treasury Administration Programme remains consistent in its approach to improve the organisational environment through performance excellence and addressing challenges within. It continues to make concerted effort to ensure that the structure is appropriate for achieving the organisation's strategic objectives and those of government at large.

Key focus areas within the Programme include:

- Providing of policy and political directives to achieve provincial objectives;
- Translation of policies and priorities into strategies for effective service delivery;

• Executing credible budget process to ensure sound financial and supply chain management; and providing of effective and efficient audit services.

Whilst the rationale is understood and supported however the reality is that the moratorium on the filling of vacant posts in the Mpumalanga Provincial Government has also had its toll on the Provincial Treasury. The planning of targets for the next year was done in line with the principle that more had to be done with fewer resources both financial and human resources.

The **Sustainable Resource Management** Programme aims to efficiently and effectively manage fiscal resources towards achieving inclusive growth and improving living standards. The challenge about allocations in the previous years is the late finalisation of the budget numbers and this affected the review of the documents and thus compromising quality of budget documents for tabling. The Programme also reviews expenditure reports submitted by departments monthly and provides feedback in cases of gaps identified. Departments submit these reports without proper narratives on deviations from set projections and thus compromise the Provincial Treasury's analysis. The Programme will strengthen this area of work and ensure that the necessary capacity is in place.

The Provincial Treasury will strengthen the budget process by commencing all processes as early as July of each year. The budgeting processes for the Province are aimed at reaching a maturity level where timeliness in concluding the work is one of the critical variables.

Own Revenue Generation, over the year's revenue collection was neglected which resulted in minimal growth of our own revenue generation. To address this challenge, a target of R4.2 billion rand is set for revenue collection in the medium-term, this will require improved collection capacity of our departments and public entities; improved debt recovery, exploration of new revenue streams as well as the introduction of new reforms such as possible revenue retention by departments that exceed set targets.

In the past few years the major collecting departments have been under collecting on own revenue. The motor vehicle tariffs are gradually being increased in order to improve the collection of the Road Traffic Act Fees. The Programme will continue to support Provincial Departments in maximizing collection and generation of own revenue through quarterly training workshops, revenue forums, monitoring of cash offices. Benchmarking with other provinces has been concluded. Attention will continue to be given to major collecting departments to grow the own revenue base.

The Programme analyses departmental submissions on infrastructure plans as well as reports on status of delivery of the same. There are still challenges with planning as projects are not implemented as planned and there are times where projects are only identified during the year, which results in failure to implement those. Different infrastructure reports from the same Departments carry different information, which says much on the credibility of those reports. Analysis reports are provided to departments in an attempt to improve these. The Programme will continue to support and monitor the delivery of infrastructure by Provincial Departments. This includes support to Departments with the implementation of the Infrastructure Delivery Improvement System (IDMS).

The **Assets and Liabilities Management** Programme supports all government priorities as it monitors Provincial Departments, Public Entities and Municipalities on utilisation of all resources allocated to them. The Provincial Treasury has to improve its systems to enhance its responsibility to support Provincial Departments, Municipalities and Public Entities on "Sound financial and administrative management", "Efficient and effective management and operations systems" and "Procurement systems that deliver value for money".

The Programme is responsible for Supply Chain, Assets and Liabilities Management and the management of the transversal systems and information technology in Provincial Departments and monitors the compliance with legislative requirements. The past five years' (2010-2015) focus was on improving compliance to reporting provisions as set out by National Treasury including on monitoring the payment of suppliers within 30 days, rotation of SCM practitioners, particularly in departments and Public Entities, vetting of officials working in SCM, training of practitioners in all spheres of government and creation and establishment of bid committees.

There has been improvement with regard to compliance on the submission of reports, which includes procurement plans, and the 30 days payment of suppliers after receipt of valid invoices. All twelve votes, five public entities and twenty-one municipalities submitted on time their procurement plans and the Provincial Treasury monitors adherence on a monthly basis.

Similarly, there is improvement in the payment of suppliers within 30 days after receipt of an invoice; however, there are challenges in the Departments of Health, Community Safety, Security and Liaison as these departments are not paying within specified timelines, which add to accruals at year end. A Centralised Suppliers Database (CSD) was introduced on 1 April 2016, to improve accessibility to Government procurement through centralised registration and work to efficient and effective procurement. The Provincial Treasury established a Help Desk to follow up on invoices not paid on time on behalf of the suppliers.

There is a need for the Provincial Treasury to improve its systems to enhance the support to Provincial Departments, Municipalities and Public Entities on sound financial and administrative management, efficient and effective management and operations systems and procurement systems that deliver value for money. For the coming year the focus will be on capacity building to improve the skills on asset and inventory management. This is the first year that Departments will be required to have a disclosure note on inventory and the Provincial Departments will be supported and monitored on the implementation thereof.

The Provincial Treasury will provide support on the utilisation of the Intenda Solution Suite (ISS) to all Departments to strengthen procurement processes. The integration between CSD and the Transversal Systems including ISS will be finalised during the current financial year. An analysis of the audit outcomes indicated Provincial Treasury, line departments and Municipalities experienced challenges with the design of IT controls in the focus areas of IT governance, security management, user access management and IT service continuity, and therefore more focused support will be provided.

Training will be provided to all ICT staff supporting critical network security infrastructure and to the rest of government employees to be more security aware. The Programme will ensure the fighting of cybercrime by keeping systems patched, data encrypted, use twofactor authentication for everything and have alerts to detect suspicious behavior in our network.

The **Financial Governance** Programme will continue to assist Votes, Public Entities and Municipalities with regards to completeness of Annual Financial Statements and capacity building focusing on GRAP and the Modified Cash Standards.

The Norms and Standards Unit will review the risk registers and improvement plans for completeness and content analysis will be performed to provide recommendations to enhance the effectiveness of internal controls. The Provincial Internal and Risk Management Units will support stakeholders in the Province to improve the systems of internal audit and risk management to ensure value add.

# 4. Reprioritisation

Due to diminishing budgets, largely as a result of slow global economic recovery and a tight fiscal environment, expenditure over the 2018 MTEF will be well contained. The Provincial Treasury will continue to implement cost containment measures and reduce spending on other items in order to make funds available for activities that will ensure achievement of the strategic objectives.

# 5. Procurement

In ensuring that goods and services are procured timely the Provincial Treasury has developed a procurement plan of all goods and services between R30 000 and R500 000 and above R500 000 (applicable taxes included) which is monitored on monthly basis. Furthermore, the Provincial Treasury will ensure that when securing goods and services local suppliers are given first preference.

On Capital budget, the Provincial Treasury has allocated funds for the provision of IT infrastructure and replacement of old working tools such as computer equipment. When providing for IT infrastructure, increase in exchange rate between dollar/rand has been considered.

# 6. Receipts and financing

# 6.1. Summary of receipts

Table 3.1: Summary of receipts: Provincial Treasury

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Mediu	Medium-term estimates	
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21
Equitable share	258 108	269 386	278 211	280 919	280 919	280 919	301 225	316 191	333 582
Conditional grants	-	-	-	-	-	-	-	-	-
Ow n Revenue	8 476	8 857	9 255	9 026	9 026	9 026	21 481	9 859	10 253
Other	-	-	-	-	-	-	-	-	-
Total receipts	266 584	278 243	287 466	289 945	289 945	289 945	322 706	326 050	343 835
Total payments	275 329	273 091	286 270	289 945	289 945	289 945	322 706	326 050	343 835
Surplus/(deficit) before financing	(8 745)	5 152	1 196	-	-	-	-	-	-
Financing									
of which									
Provincial cash reserves	-	-	-	-	-	-	-	-	-
Surplus/(deficit) after financing	(8 745)	5 152	1 196	-	-	-	-	-	-

The budget for the Provincial Treasury has shown an increase of 11.3 percent when compared to the current year baseline. The increase is mainly on compensation of employees due to the additional funds received to pay for the arbitration awarded against the Provincial Treasury. The cost per head has been adjusted upwards to cater for the corrected salary levels.

#### 6.2. Departmental receipts collection

Table 3.2: Departmental receipts: Provincial Treasury

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Mediu	m-term estir	nates
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21
Tax receipts	-	_	-	-	-	-	-	_	-
Casino taxes	-	_	_	-	_	-	-	_	_
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sales of goods and services other	4 260	2 992	2 977	2 802	2 802	2 469	2 802	2 802	2 956
Transfers received from:	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	63 925	53 175	107 384	109 907	109 907	123 948	111 999	116 740	123 161
Sales of capital assets	-	-	36	-	-	-	-	-	-
Financial transactions in assets an	41	32	102	13	13	19	7	7	7
Total departmental receipts	68 226	56 199	110 499	112 722	112 722	126 436	114 808	119 549	126 124

Provincial Treasury projects to increase its revenue collection by 1.9 percent in 2018/19 financial year when compared to 2017/18 financial year. The increase is mainly interest on the Intergovernmental Cash Coordination (IGCC) account at the South African Reserve Bank

#### 7. Payment summary

#### 7.1. Key assumptions

- Monitoring and Support to Municipalities
- Monitoring and Support to Departments and Public Entities
- Consumer Price Index of 5.4 per cent in 2018/19, 5.6 per cent in 2019/20 and 5.5 per cent in 2020/21
- Cost of living adjustments of 6.4 percent in 2018/19,6.6 percent in 2019/20 and 6.5 percent in 2020/21

#### 7.2. Programme summary

Table 3.3: Summary of payments and estimates: Provincial Treasury

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21
1. Administration	76 153	79 733	89 616	89 560	83 267	84 169	95 929	104 135	110 448
2. Sustainable Resources Management	57 690	52 830	43 135	52 614	52 614	51 069	58 395	52 302	56 223
3. Asset And Liabilities Management	109 400	110 577	125 596	120 889	128 041	128 568	135 457	140 163	145 501
4. Financial Governance	32 086	29 951	27 923	26 882	26 023	26 139	32 925	29 450	31 663
Total payments and estimates:	275 329	273 091	286 270	289 945	289 945	289 945	322 706	326 050	343 835

# 7.3. Summary of economic classification

		Outcome		Main	Adjusted	Revised	Madiu	m-term estim	ataa
		Outcome		appropriation	appropriation	estim ate	wearu	m-term estim	ates
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21
Current payments	265 609	258 434	270 368	283 415	281 913	282 144	313 724	319 724	337 372
Compensation of employees	142 059	151 406	162 714	171 006	164 962	166 562	193 630	194 041	209 313
Goods and services	123 550	107 028	107 654	112 409	116 951	115 582	120 094	125 683	128 059
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	6 646	3 580	2 463	705	930	699	1 251	605	638
Provinces and municipalities	6 007	3 010	11	16	213	213	17	18	19
Departmental agencies and accounts	429	299	346	544	544	272	544	544	574
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	210	271	2 106	145	173	214	690	43	45
Payments for capital assets	3 070	11 065	13 436	5 825	7 102	7 102	7 731	5 721	5 825
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	2 989	9 940	13 384	5 825	7 102	7 102	7 731	5 721	5 825
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	81	1 125	52	-	-	-	-	-	-
Payments for financial assets	4	12	3	-	-	-	-	-	-
Total economic classification	275 329	273 091	286 270	289 945	289 945	289 945	322 706	326 050	343 835

Table 3.4: Summary of provincial payments and estimates by economic classification: Provincial Treasury

The Provincial Treasury has seen 11.3 percent growth in its budget for 2018/19 financial year when compared to the current financial year. The increase is mainly on compensation of employees as well as goods and services due to increase in contractual obligations such as leases and SITA.

#### 7.4. Infrastructure payments

#### 7.4.1 Departmental infrastructure payments

Table 3.5 below provides a summary of infrastructure payments and estimates per category.

		Outcome		Main	Adjusted	Revised	Mediu	m-term estir	nates
				appropriation	appropriation	estimate			
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21
Existing infrastructure assets	-	-	-	-	-	-	-	-	-
Maintenance and repairs	-	-	-	-	-	-	-	-	-
Upgrades and additions	-	-	-	-	-	-	-	-	-
Rehabilitation and refurbishment	-	-	-	-	-	-	-	-	-
New infrastructure assets	-	-	-	-	-	-	-	-	-
Infrastructure transfers	-	-	-	-	-	-	-	-	-
Infrastructure transfers - Current	-	-	-	-	-	-	-	_	-
Infrastructure transfers - Capital	-	-	-	-	-	-	-	-	-
Infrastructure: Payments for financ	-	-	-	-	-	-	-	-	-
Infrastructure: Leases	4 085	3 776	4 830	4 425	3 725	3 725	4 814	4 928	5 199
Non Infrastructure	-	-	-	-	-	-	-	-	-
Total Infrastructure (including non	4 085	3 776	4 830	4 425	3 725	3 725	4 814	4 928	5 199
Capital infrastructure	-	-	_	-	-	-	-	-	-
Current infrastructure	4 085	3 776	4 830	4 425	3 725	3 725	4 814	4 928	5 199

Table 3.5: Summary of departmental Infrastructure per category

Provincial Treasury is leasing four office buildings for Regional offices and part of head office. The table above reflects budget allocated for payment of operating leases for the four buildings.

# 7.5. Departmental Public-Private Partnership (PPP) projects

The Provincial Treasury does not have any PPP projects.

#### 7.6. Transfers

#### 7.6.1. Transfers to public entities

The Provincial Treasury does not have any transfers to public entities.

#### 7.6.2. Transfers to other entities

The Provincial Treasury does not have any transfers to other entities.

#### 7.6.3. Transfers to local government

Table 3.6: Summary of departmental transfers to local government by category

		Outcome		Main Adjusted appropriation appropriatior		Revised estimate	Medium-term estimates			
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	
Category A	-	-	-	-	-	-	-	-	-	
Category B	7	10	11	16	213	213	17	18	19	
Category C	6 000	3 000	-	-	-	-	-	-	-	
Unallocated	-	-	-	-	-	-	-	-	-	
Total departmental transfers to Ic	6 007	3 010	11	16	213	213	17	18	19	

The Provincial Treasury pays for licence fees to local government. The table above reflects budget allocated for payment of licence fees.

### 8. Programme description

#### 8.1. Programme 1: Administration

#### 8.1.1. Description and Objective

The Programme is responsible for the political, financial and administrative management of the Provincial Treasury. The programme provides prompt, continuous, effective and efficient administrative support to all line functions in the Provincial Treasury.

Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		ates	
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21
1. Member of Executive Council	1 548	-	-	-	-	-	-	-	-
2. Management Services	29 968	33 603	38 934	39 637	38 173	38 684	41 381	43 889	47 034
3. Financial Management	41 123	41 922	46 190	45 019	40 281	40 612	48 877	54 380	57 104
4. Internal Audit	3 514	4 208	4 492	4 904	4 813	4 873	5 671	5 866	6 310
Total payments and estimates	76 153	79 733	89 616	89 560	83 267	84 169	95 929	104 135	110 448

Table 3.7: Summary of payments and estimates: Administration

Table 3.8: Summary of provincial payments and estimates by economic classification: Admin	nistration
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		Outcome		Main	Adjusted	Revised	Mediu	m-term estim	ates
R thousand	2044/45	2045/46	2046/47	appropriation		estim ate	2040/40	2040/20	2020/24
	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21
Current payments	73 629	76 064	82 655	85 862	81 209	82 343	93 664	101 696	107 875
Compensation of employees	42 587	46 397	52 274	55 982	53 774	54 786	64 150	65 034	69 986
Goods and services	31 042	29 667	30 381	29 880	27 435	27 557	29 514	36 662	37 889
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	550	427	689	705	719	487	701	605	638
Provinces and municipalities	7	10	11	16	16	16	17	18	19
Departmental agencies and accounts	429	299	346	544	544	272	544	544	574
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	114	118	332	145	159	199	140	43	45
Payments for capital assets	1 972	3 242	6 272	2 993	1 339	1 339	1 564	1 834	1 935
Buildings and other fix ed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1 972	3 242	6 220	2 993	1 339	1 339	1 564	1 834	1 935
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	52	-	-	-	-	-	-
Payments for financial assets	2	-	-	-	-	-	-	-	-
Total economic classification: Programme (numb	76 153	79 733	89 616	89 560	83 267	84 169	95 929	104 135	110 448

The programme has received an increase of 7.1 percent in its budget for 2018/19 financial year. The increase is mainly on compensation of employees due to the once off payment to be made as a result of the arbitration awarded against the Provincial Treasury.

#### 8.1.2 Service Delivery Measure

Refer to departmental Annual Performance Plan for 2018/19.

#### 8.2. Programme 2: Sustainable Resource Management

#### 8.2.1 Description and Objective

The Programme exists to promote optimal and effective provincial resource allocation and utilization, efficient provincial budget management, accurate financial reporting on provincial revenue generation and maximization, , promote efficient planning, implementation and management of infrastructure by provincial departments and municipalities, and provide technical support to delegated municipalities on the implementation of the MFMA.

		Outcome		Main appropriation	Adjusted appropriation	Revised Medium		m-term estim	ates
R thousand	2014/15	2015/16	2016/17		2017/18	oonnato	2018/19	2019/20	2020/21
1. Programme Support	1 696	1 614	1 453	1 767	1 522	1 522	1 666	1 995	2 144
2. Economic Analysis	-	-	-		-	-	-	-	-
3. Provincial Administration Fiscal Discilpline	7 267	14 138	8 929	9 109	9 348	9 299	10 515	10 913	11 757
4. Budget And Expenditure Management	8 644	8 914	9 381	10 031	9 902	9 767	11 760	11 641	12 541
5. Municipal Finance	36 563	24 448	19 460	27 398	27 678	26 317	29 474	22 511	24 141
6. Infrastructure Co-Ordination	3 520	3 716	3 912	4 309	4 164	4 164	4 980	5 242	5 640
Total payments and estimates	57 690	52 830	43 135	52 614	52 614	51 069	58 395	52 302	56 223

Table 3.9: Summary of payments and estimates: Sustainable Resources Management

				Main	Adjusted	Revised			
		Outcome		appropriation	appropriation	estim ate	Mediu	m-term estim	ates
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21
Current payments	51 690	44 625	43 132	52 614	52 415	50 870	58 388	52 302	56 223
Compensation of employees	36 137	37 853	38 364	40 209	38 249	38 249	44 266	44 982	48 580
Goods and services	15 553	6 772	4 768	12 405	14 166	12 621	14 122	7 320	7 643
Interest and rent on land	_	_	_	-	_	-	-	_	_
Transfers and subsidies	6 000	3 051	-	-	199	199	7	-	-
Provinces and municipalities	6 000	3 000	-	-	197	197	-	-	_
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign gov ernments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	51	-	-	2	2	7	-	-
Payments for capital assets	-	5 143	-	-	-	-	-	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	5 143	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	11	3	-	-	-	-	-	-
Total economic classification: Programme (numb	57 690	52 830	43 135	52 614	52 614	51 069	58 395	52 302	56 22

Table 3.10: Summary of provincial payments and estimates by economic classification: Sustainable Resources Managemen

The programme has received an increase of 11 percent in its budget for 2018/19 financial year. The increase is mainly on compensation of employees due to the once off payment to be made as a result of the arbitration awarded against the Provincial Treasury.

#### 8.2.2. Service Delivery Measures

Refer to departmental Annual Performance Plan for 2018/19.

#### 8.3. Programme 3: Assets and Liabilities Management

#### 8.3.1 Description and Objective

The Programme is responsible for the monitoring and support in terms of Transversal Systems, Information Technology Services, Assets, Liabilities, Public Private Partnerships and Provincial Supply Chain management to departments, municipalities and public entities.

Table 3.11: Summary of payments and estimates: Asset And Liabilities Management

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2014/15	2015/16	2016/17	uppropriation	2017/18	connuce	2018/19	2019/20	2020/21
1. Programme Support	1 589	1 507	1 237	1 325	242	219	298	527	561
2. Provincial Supply Chain Management	16 845	15 270	16 056	16 010	15 904	15 870	18 301	21 077	22 635
3. Financial Assets Management	-	-	-	-	-	-	-	-	-
4. Public Sector Liabilities	4 691	4 669	5 160	4 759	4 686	4 863	6 386	5 750	6 198
5. Physical Assets Management	4 693	4 741	6 569	7 187	6 850	6 790	6 411	6 591	7 067
6. Interlinked Financial Systems	11 590	11 751	13 834	11 521	11 887	11 887	13 928	16 562	17 767
7. InformationTechnology	69 992	72 639	82 740	80 087	88 472	88 939	90 133	89 656	91 273
Total payments and estimates	109 400	110 577	125 596	120 889	128 041	128 568	135 457	140 163	145 501

Table 3.12: Summary of provincial payments and estimates by economic classification: Asset And Liabilities Mana	agement
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		Outcome		Main	Adjusted	Revised	Madiu	m-term estim	ataa
		Outcome		appropriation	appropriation	estim ate	weatu	m-term estim	ates
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21
Current payments	108 204	109 078	116 702	118 057	122 266	122 792	128 765	136 276	141 611
Compensation of employees	45 556	47 600	50 541	53 926	52 078	52 604	59 360	59 945	64 741
Goods and services	62 648	61 478	66 161	64 131	70 188	70 188	69 405	76 331	76 870
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	96	102	1 730	-	12	13	525	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	96	102	1 730	-	12	13	525	-	-
Payments for capital assets	1 098	1 396	7 164	2 832	5 763	5 763	6 167	3 887	3 890
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1 017	1 212	7 164	2 832	5 763	5 763	6 167	3 887	3 890
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	81	184	_	-	-	-	-	-	-
Payments for financial assets	2	1	-	-	-	-	-	-	-
Total economic classification: Programme (numb	109 400	110 577	125 596	120 889	128 041	128 568	135 457	140 163	145 501

The programme has received an increase of 12 percent in its budget for 2018/19 financial year. The increase is mainly on compensation of employees due to the once off payment to be made as a result of the arbitration awarded against the Provincial Treasury.

#### 8.3.2. Service Delivery Measures

Refer to departmental Annual Performance Plan for 2018/19.

#### 8.4. Programme 4: Financial Governance

#### 8.4.1. Description and Objective

This Programme serves to facilitate, monitor, support and provide professional advice to ensure good governance in the Province.

		Outcome	Outcome		Adjusted	Revised	Medium-term estimates			
		Gatoonie			appropriation appropriation					
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	
1. Programme Support	10 809	7 863	6 876	4 218	3 046	3 138	5 578	2 338	2 512	
2. Accounting Services	4 622	4 949	5 110	5 342	5 342	5 238	6 853	6 486	6 960	
3. Norms And Standards	12 650	13 560	12 360	13 164	12 174	12 220	13 791	13 949	15 026	
4. Risk Management	1 856	1 986	2 126	2 366	2 408	2 454	3 789	3 228	3 468	
5. Provincial Internal Audit	2 149	1 593	1 451	1 792	3 053	3 089	2 914	3 449	3 697	
Total payments and estimates	32 086	29 951	27 923	26 882	26 023	26 139	32 925	29 450	31 663	

Table 3.13: Summary of payments and estimates: Financial Governance

Table 3.14: Summary of provincial payments and estimates by economic classification: Financial Governance
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		Outcome		Main	Adjusted	Revised	Medium-term estimates		
		Outcome		appropriation	appropriation	estim ate	weatu	m-term estim	ates
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21
Current payments	32 086	28 667	27 879	26 882	26 023	26 139	32 907	29 450	31 66
Compensation of employees	17 779	19 556	21 535	20 889	20 861	20 923	25 854	24 080	26 00
Goods and services	14 307	9 111	6 344	5 993	5 162	5 216	7 053	5 370	5 65
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	-	-	44	-	-	-	18	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	
Foreign governments and international organisations	-	-	-	-	-	-	-	-	
Public corporations and private enterprises	-	-	-	-	-	-	-	-	
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	44	-	-	-	18	-	-
Payments for capital assets	-	1 284	-	-	-	-	-	-	
Buildings and other fixed structures	-	-	-	-	-	-	-	-	
Machinery and equipment	-	343	-	-	-	-	-	-	
Heritage assets	-	-	-	-	-	-	-	-	
Specialised military assets	-	-	-	-	-	-	-	-	
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	
Software and other intangible assets	-	941	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification: Programme (numb	32 086	29 951	27 923	26 882	26 023	26 139	32 925	29 450	31 66

The programme has received an increase of 22.5 percent in its budget for 2018/19 financial year. The increase is mainly on compensation of employees due to the once off payment to be made as a result of the arbitration awarded against the Provincial Treasury.

#### 8.4.2 Service Delivery Measures

Refer to departmental Annual Performance Plan for 2018/19.

# 9. Other programme information

#### 9.1. Personnel numbers and costs

			Ac	tual				Revised	estimate			Med	dium-term expe	nditure estim	rate		Average a	annual growth	over MTEF
	2014/1	5	2015	116	2016/1	7		201	7/18		2018/	19	2019/	20	2020/	21		2017/18 - 2020/2	1
R thousands	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Filled posts	Additional posts	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel growth rate	Costs growth rate	% Costs of Total
Salary level																			[
1-6	105	10 158	87	13 800	81	14 639	123	27	150	20 442	112	18 161	97	18 054	97	19 359	-13.5%	-1.8%	10.2%
7 - 10	176	63 091	173	70 366	156	75 497	157	-	157	74 915	155	93 695	155	92 445	155	100 238	-0.4%	10.2%	47.0%
11 - 12	64	44 123	65	45 802	57	45 963	57	-	57	47 951	56	57 618	56	57 838	56	61 543	-0.6%	8.7%	29.4%
13 - 16	25	23 3 18	23	25 363	25	25 222	20	1	21	23 254	20	24 156	20	25 704	20	28 173	-1.6%	6.6%	13.5%
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	370	140 690	348	155 331	319	161 321	357	28	385	166 562	343	193 630	328	194 041	328	209 313	-5.2%	7.9%	100.0%
Programme																			
1: Administration	135	42 587	129	46 397	127	52 274	173	-	173	54 262	159	64 150	159	65 034	159	69 986	-2.8%	8.9%	33.2%
2: Sustainable Resources Management	63	36 137	59	37 853	61	38 364	43	10	53	38 604	49	44 266	49	44 982	49	48 580	-2.6%	8.0%	23.2%
3: Asset And Liabilities Management	130	45 556	117	47 600	95	50 541	108	18	126	54 597	89	59 360	89	59 945	89	64 741	-10.9%	5.8%	31.5%
4: Financial Governance	41	17 779	43	19 556	36	21 535	33	-	33	19 099	46	25 854	31	24 080	31	26 006	-2.1%	10.8%	12.1%
16: Direct Charges	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	370	142 059	348	151 406	319	162 714	357	28.0	385	166 562.0	343	193 630.0	328	194 041.0	328	209 313.0	-5.2%	7.9%	100.0%
Employee dispensation classification																			
Public Service Act appointees not covered by	OSDs						285	9	294	161 470	321	174 351	321	187 623	321	202 631	3.0%	7.9%	97.1%
Public Service Act appointees still to be cove	ered by OSDs						-	-	-	-	-	-	-	-	-	-	-	-	-
Professional Nurses, Staff Nurses and Nursin	g Assistants						-	-	-	-	-	-	-	-	-	-	-	-	-
Legal Professionals							2	-	2	1 970	2	2 178	2	2 3 3 2	2	2 519	-	8.5%	1.2%
Social Services Professions							-	-	-	-	-	-	-	-	-	-	-	-	-
Engineering Professions and related occupation	ons						-	-	-	-	-	-	-	-	-	-	-	-	-
Medical and related professionals							-	-	-	-	-	-	-	-	-	-	-	-	-
Therapeutic, Diagnostic and other related Allie	d Health Professio	inals					-	-	-	-	-	-	-	-	-	-	-	-	-
Educators and related professionals							-	-	-	-	-	-	-	-	-	-	-	-	-
Others such as interns, EPWP, learnerships,	etc						27	13		3 122	55	4 098		3 122	40	3 122	-	-	1.6%
Total							314	22	336	166 562	378	180 627	363	193 077	363	208 272	2.6%	7.7%	100.0%

Table 3.15: Summary of departmental personnel numbers and costs: Provincial Treasury

1. Personnel numbers includes all filled posts together with those posts additional to the approved establishment

#### 9.2. Training

Table 3.16: Information on training: Provincial Treasury

		Outcome		Main	Adjusted	Revised	Modiu	ım-term estim	ator
		Outcome		appropriation	appropriation	estimate	Medit	im-term estim	ales
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21
Number of staff	370	348	319	385	385	385	343	328	328
Number of personnel trained	91	166	170	179	179	179	189	200	211
of which									
Male	47	68	68	71	71	71	76	80	84
Female	44	98	102	107	107	107	113	120	127
Number of training opportunities	10	10	10	11	11	11	11	12	13
of which									
Tertiary	-	-	-		-	-	-	-	-
Workshops	8	9	9	9	9	9	10	11	12
Seminars	-	-	-		-	-	-	-	-
Other	2	1	1	1	1	1	1	1	1
Number of bursaries offered	-	-	-		-	-	-	-	-
Number of interns appointed	38	38	20	20	20	20	20	21	22
Number of learnerships appointed	-	-	-		-	-	-	-	-
Number of days spent on training	-	-	-		-	-	-	-	-
Payments on training by programme									
1. Administration	1 223	1 593	2 185	2 238	2 238	2 238	2 368	2 501	2 639
2. Sustainable Resources Management	763	904	948	1 072	1 072	1 072	1 135	1 198	1 264
3. Asset And Liabilities Management	1 860	2 007	1 624	2 215	2 215	2 215	2 344	2 475	2 611
4. Financial Governance	719	800	528	578	578	578	612	646	682
Total payments on training	4 565	5 304	5 285	6 104	6 104	6 104	6 458	6 820	7 196

# 9.3 Reconciliation of structural changes

There are no changes to the department's budget and programme structure

# Vote 03: Annexure to the Estimates of Provincial Revenue and Expenditure

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Mediu	m-term estir	nates
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21
Tax receipts	_	_	_	-	_	-	_	_	_
Casino tax es	-	-	-	-	_	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sales of goods and services other	4 260	2 992	2 977	2 802	2 802	2 469	2 802	2 802	2 956
Sales of goods and services produ	4 260	2 992	2 977	2 802	2 802	2 469	2 802	2 802	2 956
Sales by market establishments	4 260	2 885	2 858	2 693	2 693	2 360	2 693	2 693	2 841
Administrative fees	-	-	-	-	-	-	-	-	-
Other sales	-	107	119	109	109	109	109	109	115
Of which									
Serve Rent:Commission	-	85	87	87	87	87	87	87	92
Rental:Residence	-	22	32	22	22	22	22	22	23
List item	-	-	-	-	-	-	-	-	-
List item	-	-	-	-	-	-	-	-	-
Sales of scrap, waste, arms and o	-	-	-	-	_	-	-	-	-
Transfers received from:	_	_	_	-	_	-	_	_	_
Other gov ernmental units (Ex cl. Ec	_	_	_	_	-	-	-	_	-
Higher education institutions	_	_	_	_	_	_	_	_	_
Foreign gov ernments	-	_	_	_	_	_	_	_	-
International organisations	-	_	_	_	_	_	_	_	_
Public corporations and private ent	-	_	_	_	_	_	_	_	_
Households and non-profit institution		-	-	-	-	-	-	-	-
Fines, penalties and forfeits	_	_	-	-	_	-	_	-	-
Interest, dividends and rent on lar	63 925	53 175	107 384	109 907	109 907	123 948	111 999	116 740	123 161
Interest	63 925	53 175	107 384	109 907	109 907	123 948	111 999	116 740	123 161
Dividends	-	-	-		-	-	-	-	-
Rent on land	_	_	_	-	_	-	_	_	_
Sales of capital assets	_	_	36	-	_	-	_	_	_
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Other capital assets	-	-	36	-	-	-	-	_	-
Financial transactions in assets ar	41	32	102	13	13	19	7	7	7
Total departmental receipts	68 226	56 199	110 499	112 722	112 722	126 436	114 808	119 549	126 124

# Table B.1: Specification of receipts: Provincial Treasury

Table B.3: Payments and estimates by economic classification: Provincial Treasury
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		Outcome		Main	Adjusted	Revised	Mediu	ım-term estim	ates
R thousand	2014/15	2015/16	2016/17	appropriation	appropriation 2017/18	estimate	2018/19	2019/20	2020/21
Current payments	2014/15	2015/16	2010/17	283 415	2017/18	282 144	313 724	319 724	337 372
Compensation of employees	142 059	151 406	162 714	171 006	164 962	166 562	193 630	194 041	209 313
Salaries and wages	114 495	132 370	142 856	150 046	145 811	145 824	168 125	169 657	170 064
Social contributions	27 564	19 036	19 858	20 960	19 151	20 738	25 505	24 384	39 24
Goods and services	123 550	107 028	107 654	112 409	116 951	115 582	120 094	125 683	128 059
Administrative fees	473	486	653	582	480	478	495	759	800
Advertising	1 605	2 005	1 003	1 140	1 331	1 328	1 160	1 223	1 307
Minor Assets	487	2 005 992	190	199	204	204	105	494	522
Audit cost: External	5 009	4 667	3 772	4 150	4 959	4 837	5 487	6 605	6 708
Catering: Departmental activities	894	4 007	426	4 150 567	4 959 666	4 657	509	906	955
	694 4 110	3 873	420	4 139	3 632	3 642	3 594	908 4 679	4 936
Communication (G&S)									
Computer services	53 966	55 488	59 335	58 102	64 470	64 470	62 576	66 872	66 982
Consultants and professional services: Busin	13 462	4 519	531	9 997	10 371	8 854	12 262	1 439	1 507
Legal costs	57	-	7	120	120	120	6	60	136
Contractors	922	1 221	832	82	35	35	-	-	-
Agency and support / outsourced services	-	-	69	105	5	72	247	402	424
Fleet services (including government motor tr	1 269	1 174	1 335	1 427	1 413	1 228	1 320	2 226	2 348
Consumable supplies	1 397	1 140	1 236	983	1 016	1 016	1 240	1 273	1 342
Consumable: Stationery, printing and office su	1 841	2 968	1 915	2 269	1 348	1 340	1 335	2 383	2 513
Operating leases	7 311	6 181	6 542	6 869	6 211	6 211	7 467	8 394	8 430
Property payments	3 214	3 829	3 698	3 613	2 915	2 915	3 428	4 008	4 144
Transport provided: Departmental activity	86	3	18	25	25	13	14	78	82
Travel and subsistence	23 003	14 487	16 704	12 761	12 755	13 200	13 938	16 651	17 295
Training and development	1 770	1 689	2 513	3 050	2 929	2 885	3 311	3 865	4 078
Operating payments	1 477	936	1 331	1 185	835	878	806	2 200	2 321
Venues and facilities	1 197	793	1 061	1 026	1 231	1 202	794	1 166	1 229
Rental and hiring	-	-	17	18	-	-	-	-	_
Interest and rent on land	_	_	_	-	_	_	_	_	
Transfers and subsidies	6 646	3 580	2 463	705	930	699	1 251	605	638
Provinces and municipalities	6 007	3 010	11	16	213	213	17	18	19
Provinces	_	_	_	-	197	197	-	-	-
Provincial agencies and funds	-	_	-	-	197	197	-	-	-
Municipalities	6 007	3 010	11	16	16	16	17	18	19
Municipal bank accounts	6 000	3 000	-	-	-	-	-	-	-
Municipal agencies and funds	7	10	11	16	16	16	17	18	19
Departmental agencies and accounts	429	299	346	544	544	272	544	544	574
Departmental agencies (non-business entities)	429	299	346	544	544	272	544	544	574
Households	210	271	2 106	145	173	214	690	43	45
Social benefits	83	136	2 106	95	112	126	550	-	-
Other transfers to households	127	135	-	50	61	88	140	43	4
Payments for capital assets	3 070	11 065	13 436	5 825	7 102	7 102	7 731	5 721	5 82
Machinery and equipment	2 989	9 940	13 384	5 825	7 102	7 102	7 731	5 721	5 82
Transport equipment	2 909	873	1 963	1 200	1 102	1 102	1 131	- 5721	0.020
Other machinery and equipment	2 439	9 067	1 963	4 625	- 7 102	- 7 102	- 7 731	- 5 721	- 5 82
	2 439			4 625	7 102	7 102		5721	5 82:
Software and other intangible assets		1 125	52			-			
Payments for financial assets	4	12	3	-	-	-	-	-	-
Total economic classification	275 329	273 091	286 270	289 945	289 945	289 945	322 706	326 050	343 835

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estim		ates	
R thousand	2014/15	2015/16	2016/17	appropriation	2017/18	esumate	2018/19	2019/20	2020/21	
Current payments	73 629	76 064	82 655	85 862	81 209	82 343	93 596	101 696	107 875	
Compensation of employees	42 587	46 397	52 274	55 982	53 774	54 786	64 150	65 034	69 986	
Salaries and wages	34 069	39 853	45 316	48 661	47 108	47 488	55 430	56 414	57 519	
Social contributions	8 518	6 544	6 958	7 321	6 666	7 298	8 720	8 620	12 467	
Goods and services	31 042	29 667	30 381	29 880	27 435	27 557	29 446	36 662	37 889	
Administrative fees	183	139	293	250	213	213	189	236	249	
Advertising	1 561	1 976	951	1 050	1 241	1 241	1 100	1 123	1 201	
Minor Assets	375	366	190	109	114	114	105	394	416	
Audit cost: External	4 121	4 141	3 302	3 625	3 938	3 938	4 710	5 502	5 544	
Catering: Departmental activities	405	339	263	141	299	299	250	487	514	
Communication (G&S)	3 042	2 703	3 336	2 669	2 653	2 658	2 629	3 171	3 345	
Computer services	16	2 100	17	2 000	2 000	18	2 023	-	0 040	
Consultants and professional services: Busine	2 352	356	296	577	377	372	336	474	489	
Legal costs	57	-	230	120	120	120	6	60	136	
Contractors	518	295	739	82	35	35	-	00	150	
Agency and support / outsourced services	510	290	69	105	5	72	_ 247	402	424	
Fleet services (including government motor tr	1 269	1 174	1 335	103	1 413	1 228	1 320	2 226	2 348	
	809	1 071	879	863	1 413	1 220	1 320	2 220 1 249	2 340	
Consumable supplies	1 261	2 349	1 796	2 259	1 338	1 330	1 240	2 102	2 217	
Consumable: Stationery, printing and office su				1						
Operating leases	7 311	6 181	6 542	6 869	6 211	6 211	7 467	8 394	8 430	
Property payments	3 214	3 565	3 698	3 613	2 915	2 915	3 428	4 008	4 144	
Transport provided: Departmental activity	39	3	18	25	25	13	14	78	82	
Travel and subsistence	3 410	3 368	4 427	3 983	3 407	3 636	3 441	4 722	4 887	
Training and development	255	1 031	1 177	1 575	1 573	1 573	1 172	925	976	
Operating payments	535	364	526	287	220	251	298	827	872	
Venues and facilities	309	246	503	213	304	304	130	282	298	
Rental and hiring	-	-	17	18	-	-	-	-	-	
Interest and rent on land	-	-	-	-	-	-	-	-	-	
Transfers and subsidies	550	427	689	705	719	487	602	605	638	
Provinces and municipalities	7	10	11	16	16	16	17	18	19	
Municipalities	7	10	11	16	16	16	17	18	19	
Municipal agencies and funds	7	10	11	16	16	16	17	18	19	
Departmental agencies and accounts	429	299	346	544	544	272	544	544	574	
Departmental agencies (non-business entities)	429	299	346	544	544	272	544	544	574	
Households	114	118	332	145	159	199	41	43	45	
Social benefits	58	34	332	95	98	111	-	-	-	
Other transfers to households	56	84	-	50	61	88	41	43	45	
Payments for capital assets	1 972	3 242	6 272	2 993	1 339	1 339	1 737	1 834	1 935	
Machinery and equipment	1 972	3 242	6 220	2 993	1 339	1 339	1 737	1 834	1 935	
Transport equipment	550	873	1 963	1 200	-	-	-	-	-	
Other machinery and equipment	1 422	2 369	4 257	1 793	1 339	1 339	1 737	1 834	1 935	
Software and other intangible assets	-	-	52	-	-	-	-	-		
Payments for financial assets	2	_	_	-	_	-	_			
Total economic classification: Programme (numb	76 153	79 733	89 616	89 560	83 267	84 169	95 935	104 135	110 448	
rotal economic classification: Programme (numb	/0 103	19133	03 010	09 00	03 20/	04 109	90 930	104 135	110 448	

		Outcome		Main	Adjusted	Revised	Medium-term estimates			
		outoonio		appropriation	appropriation	estimate	mouru		4100	
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	
Current payments	51 690	44 625	43 132	52 614	52 415	50 870	58 388	52 302	56 223	
Compensation of employ ees	36 137	37 853	38 364	40 209	38 249	38 249	44 266	44 982	48 580	
Salaries and wages	29 758	34 036	34 506	36 066	34 600	34 249	39 297	40 457	38 873	
Social contributions	6 379	3 817	3 858	4 143	3 649	4 000	4 969	4 525	9 707	
Goods and services	15 553	6 772	4 768	12 405	14 166	12 621	14 122	7 320	7 643	
Administrative fees	84	109	78	89	70	70	69	202	213	
Minor Assets	-	597	-	-	-	-	-	-	-	
Audit cost: External	476	280	150	200	503	503	367	493	520	
Catering: Departmental activities	90	61	64	254	183	183	96	173	182	
Communication (G&S)	395	457	449	676	405	405	378	669	706	
Consultants and professional services: Busin	-	-	-	6 810	8 614	7 070	9 000	-	-	
Consumable: Stationery, printing and office su	445	508	119	10	10	10	-	188	198	
Travel and subsistence	13 509	4 147	3 180	3 168	3 188	3 187	3 369	3 890	4 026	
Training and development	186	316	213	503	435	435	388	851	897	
Operating payments	163	120	316	465	465	465	255	588	620	
Venues and facilities	205	177	199	230	293	293	200	266	281	
Interest and rent on land	-	-	-	-	-	-	-	-	-	
Transfers and subsidies	6 000	3 051	-	-	199	199	7	-	-	
Provinces and municipalities	6 000	3 000	-	-	197	197	-	-	-	
Provinces	-	-	-	-	197	197	-	-	-	
Provincial agencies and funds	-	-	-	-	197	197	-	-	-	
Municipalities	6 000	3 000	-	-	-	-	-	-	-	
Municipal bank accounts	6 000	3 000	-	-	-	-	-	-	-	
Households	-	51	-	-	2	2	7	-	-	
Social benefits	-	-	-	-	2	2	7	-	_	
Other transfers to households	-	51	-	-	-	-	-	-	-	
Payments for capital assets	-	5 143	-	-	-	-	-	-	-	
Machinery and equipment	-	5 143	-	-	-	-	-	-	-	
Other machinery and equipment	_	5 143	-	-	_	-	_	_	-	
Payments for financial assets	-	11	3	-	-	-	-	-	-	
Total economic classification: Programme (numb	57 690	52 830	43 135	52 614	52 614	51 069	58 395	52 302	56 223	

		Outcome		Main	Adjusted	Revised	Mediu	m-term estim	ator	
		outcome		appropriation	appropriation	estimate	Meuru	in-term estim	nates	
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	
Current payments	108 204	109 078	116 702	118 057	122 266	122 792	128 759	136 276	141 611	
Compensation of employees	45 556	47 600	50 541	53 926	52 078	52 604	59 360	59 945	64 741	
Salaries and wages	36 445	41 331	44 035	47 157	45 786	45 855	51 127	51 945	52 461	
Social contributions	9 111	6 269	6 506	6 769	6 292	6 749	8 233	8 000	12 280	
Goods and services	62 648	61 478	66 161	64 131	70 188	70 188	69 399	76 331	76 870	
Administrative fees	161	63	115	139	88	104	124	193	203	
Advertising	-	-	27	90	90	87	60	100	106	
Minor Assets	112	5	-	90	90	90	-	100	106	
Catering: Departmental activities	382	131	56	109	132	147	109	177	187	
Communication (G&S)	428	473	417	482	367	356	349	542	572	
Computer services	53 950	55 488	59 318	58 082	64 452	64 452	62 556	66 872	66 982	
Consultants and professional services: Busin	263	177	-	43	-	-	-	479	506	
Contractors	404	839	47	-	-	-	-	-	-	
Consumable supplies	588	69	357	120	-	-	-	24	25	
Consumable: Stationery, printing and office su	71	65	-	-	-	-	-	-	-	
Transport provided: Departmental activity	47	-	-	-	-	-	-	-	-	
Travel and subsistence	4 059	3 599	4 340	3 774	4 000	4 054	4 553	5 163	5 354	
Training and development	1 138	136	812	491	435	391	1 232	1 660	1 752	
Operating payments	676	350	447	339	109	111	165	607	641	
Venues and facilities	369	83	225	372	425	396	251	414	436	
Interest and rent on land	-	-	-	-	-	-	-	-	-	
Transfers and subsidies	96	102	1 730	-	12	13	525	-	-	
Households	96	102	1 730	-	12	13	525	-	-	
Social benefits	25	102	1 730	-	12	13	525	_	-	
Other transfers to households	71	_	-	-	-	-	-	-	-	
Payments for capital assets	1 098	1 396	7 164	2 832	5 763	5 763	6 167	3 887	3 890	
Machinery and equipment	1 017	1 212	7 164	2 832	5 763	5 763	6 167	3 887	3 890	
Other machinery and equipment	1 017	1 212	7 164	2 832	5 763	5 763	6 167	3 887	3 890	
Software and other intangible assets	81	184	-		-	-	-	-	-	
Payments for financial assets	2	1	_	-	_	-	_	_	_	
Total economic classification: Programme (numb	109 400	110 577	125 596	120 889	128 041	128 568	135 451	140 163	145 501	

		Outcome		Main	Adjusted	Revised	Mediu	m torm octim	ator
		Outcome		appropriation	appropriation	estimate	Medium-term estimates		
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21
Current payments	32 086	28 667	27 879	26 882	26 023	26 139	32 907	29 450	31 663
Compensation of employees	17 779	19 556	21 535	20 889	20 861	20 923	24 878	24 080	26 006
Salaries and wages	14 223	17 150	18 999	18 162	18 317	18 232	21 359	20 968	21 211
Social contributions	3 556	2 406	2 536	2 727	2 544	2 691	3 519	3 112	4 795
Goods and services	14 307	9 111	6 344	5 993	5 162	5 216	8 029	5 370	5 657
Administrative fees	45	175	167	104	109	91	112	128	135
Advertising	44	29	25	-	-	-	-	-	-
Minor Assets	-	24	-	-	-	-	-	-	-
Audit cost: External	412	246	320	325	518	396	410	610	644
Catering: Departmental activities	17	46	43	63	52	25	66	69	72
Communication (G&S)	245	240	264	312	207	223	220	297	313
Consultants and professional services: Busin	10 847	3 986	235	2 567	1 380	1 412	2 593	486	512
Contractors	-	87	46	-	-	-	1 300	-	-
Consumable: Stationery, printing and office su	64	46	-	-	-	-	-	93	98
Property payments	-	264	-	-	-	-	-	-	-
Travel and subsistence	2 025	3 373	4 757	1 836	2 160	2 323	2 531	2 876	3 028
Training and development	191	206	311	481	486	486	496	429	453
Operating payments	103	102	42	94	41	51	88	178	188
Venues and facilities	314	287	134	211	209	209	213	204	214
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	_	_	44	-		-	18	_	_
Households	-	-	44	-	-	-	18	-	-
Social benefits	-	-	44	-	-	-	18	-	-
Payments for capital assets	-	1 284	-	-	-	-	-	-	-
Machinery and equipment	-	343	-	-	-	-	-	-	-
Other machinery and equipment	-	343	-	-	-	-	-	-	-
Software and other intangible assets	-	941	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification: Programme (numb	32 086	29 951	27 923	26 882	26 023	26 139	32 925	29 450	31 663

#### Table B.5: PROVINCIAL TREASURY - Payments of infrastructure by category

No. Type of infrastructure	Project	IDMS Gate /	Municipality /	Project	duration	Source of funding	Budget	Delivery	Total project	Total	Total	MI	TEF
	name	Project	Region				programme name	Mechanism	cost	Expenditure	available	Forward	estimates
R thousands		status		Date: Start	Date: Finish			(individual project or Packaged Program)		from previous years	2018/19	MTEF 2019/20	MTEF 2020/21
1. New infrastructure assets													
Total New infrastructure asse	its								-	-	-	-	-
2. Upgrades and additions													
Total Upgrades and addition	S								-	-	-	-	-
3. Rehabilitation, renovation	s and refurbishments												
Total Rehabilitation, renovati	ons and refurbishments								-	-	-	-	-
4. Maintenance and repairs													
Total Maintenance and repair	S								-	-	-	-	-
5. Infrastructure transfers - c	urrent												
Total Infrastructure transfers	- current								-	-	-	-	-
6. Infrastructure transfers - c	apital												
Total Infrastructure transfers	- capital			-	-				-	-	-	-	-
7. Infrastructure payments fo	r financial assets												
Total Infrastructure payments	s for financial assets			-	-				-	-	-	-	-
8. Infrastructure leases													
1 Offices	Sheerprops 100 Pty Ltd	0	0	01/11/2014	31/10/2017	Equitable share	Administration	-	476	3 171	1 140	1 203	1 269
2 Offices	Wild Peach Trading	0	0	01/07/2011	30/06/2016	Equitable share	Administration	-	2 403	8 185	1 673	1 612	1 701
3 Offices	Mashinini	0	0	01/08/2013	31/12/2017	Equitable share	Adminstration	-	464	3 238	1 007	1 063	1 121
4 Offices	Close props	0	0	01/08/2014	31/07/2015	Equitable share	Administration	-	-	2 497	994	1 050	1 108
Total Infrastructure leases	name     Project status     Region     Image     Project status     Region       infrastructure assets     Image     Image					3 343	17 091	4 814	4 928	5 199			
9. Non Infrastructure													
Total Non Infrastructure (for	status Date: Start Date: Finish Image: Start Date: Finish   rastructure assets infrastructure assets infrastructure assets infrastructure assets   es and additions infrastructure assets infrastructure assets infrastructure assets   is and additions infrastructure assets infrastructure assets infrastructure assets   es and additions infrastructure assets infrastructure asset infrastructure asset   istatus infrastructure asset infrastructure asset infrastructure asset   istatus infrastructure asset infrastructure asset infrastructure asset   istatus infrastructure asset infrastructure asset infrastructure asset					-	-	-	-	-			
Total PROVINCIAL TREASUR	Y Infrastructure								3 343	17 091	4 814	4 928	5 199

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estin		nates
thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21
Category A	_	_	_	-	_	-	_	_	_
Category B	7	10	11	16	213	213	17	18	19
MP301 Albert Luthuli	-	-	-	-	-	-	-	-	-
MP302 Msukaligwa	-	-	-		-	-	-	-	-
MP303 Mkhondo	-	-	-		-	-	-	-	-
MP304 Pixley Ka Seme	-	-	-		-	-	-	-	-
MP305 Lekwa	-	-	-	-	-	-	-	-	-
MP306 Dipaleseng	-	-	-		-	-	-	-	-
MP307 Gov an Mbeki	-	-	-	-	-	-	-	-	-
MP311 Victor Khany e	-	-	-		-	-	-	-	-
MP312 Emalahleni	-	-	-	-	-	-	-	-	-
MP313 Steve Tshwete	-	-	-		-	-	-	-	-
MP314 Emakhazeni	-	-	-	-	-	-	-	-	-
MP315 Thembisile Hani	-	-	-		-	-	-	-	-
MP316 Dr J.S. Moroka	-	-	-	-	-	_	-	-	-
MP321 Thaba Chweu	-	_	_	-	-	_	-	_	-
MP324 Nkomazi	-	-	-		-	-	-	-	-
MP325 Bushbuckridge	-	_	_	-	-	_	-	_	-
MP326 City of Mbombela	7	10	11	16	213	213	17	18	19
Category C	6 000	3 000	_	-	_	-	-	_	_
DC30 Gert Sibande	-	-	-	-	-	-	-	-	-
DC31 Nkangala	4 688	3 000	-		-	-	-	_	-
DC32 Ehlanzeni	1 312	-	-		-	-	-	_	-
Unallocated	-	-	-	-	-	-	-	-	-
otal departmental transfers to lo	c 6 007	3 010	11	16	213	213	17	18	19

#### Table B.8: Transfers to local government by transfer / grant type, category and municipality: Provincial Treasury